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Regents Present:

- Ralph Seekins, Chair
- Karen Perdue, Vice Chair
- Dale Anderson, Secretary
- Scott Jepsen, Treasurer
- Stephen Colligan
- Seth Church
- Joey Crum
- Paula Harrison
- Mary K. Hughes
- Dennis L. Michel
- Albiona Selimi

Pat Pitney, Chief Executive Officer and President, University of Alaska

Others Present:

- Aparna Palmer, Chancellor, University of Alaska Southeast
- Sean Parnell, Chancellor, University of Alaska Anchorage
- Daniel M. White, Chancellor, University of Alaska Fairbanks
- Andy Harrington, Associate General Counsel
- Luke Fulp, Chief Finance Officer
- Paul Layer, Vice President for Academics, Students, and Research
- Michelle Rizk, Vice President for University Relations and Chief Strategy, Planning and Budget Officer
- Brandi Berg, Executive Officer, Board of Regents
- Jacy Pietsch, Office Coordinator, Board of Regents
- Jennie Carroll, Faculty Alliance Chair
- Austin Cranford, Staff Alliance Chair
- Tina Hamlin, Coalition of Student Leaders Chair

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A. Call to Order

Chair Seekins called the meeting to order at 3:47 p.m. on Thursday, November 7, 2024.

B. Adoption of Agenda

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## A. Approval to Grant the Title of Regent Emeritus

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### A. University of Alaska Fairbanks Poker Flat Research Range Presentation

Geophysical Institute Director McCoy presented on Friday, November 8, regarding the Poker Flat Research Range. (video timestamp 2:34:48)

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### A. Executive Session

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Motion by Dennis L Michel, second by Scott Jepsen.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins

Not Present at Vote: Albiona Selimi

The Board of Regents went into executive session at 5:25 p.m. and concluded an executive session at 6:38 p.m. Alaska Time in accordance with AS 44.62.310 to discuss matters required by law to be confidential, related to personnel and labor matters, and to receive legal advice. The session included members of the Board of Regents, President Pitney, Associate General Counsel Harrington, and such other university staff members as the president designated and lasted 1 hour and 13 minutes.

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### A. Roadmap to Empower Alaska

Board members, President Pitney, and administrative discussed the Roadmap to Empower Alaska. (video timestamp 00:01:29 )

At the September 2024 Board of Regents meeting, President Pitney and administrative staff provided an in depth update on UA Priority Strategies and Roadmap to Empower Alaska.

in first-time APS recipients in Fall 2024 over Fall 2023

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UA continues discussions with the Governor's office and legislative offices on the best strategy to ensure consistent annual state funding for deferred maintenance and modernization. UA is pursuing a dual strategy with either \$35 million annually in the operating budget or \$60 million in the capital budget.

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Significant progress is being made on a number of business process improvements. Specific to the Banner 9 Self-Service implementation, two HR updates will go live in October 2024. The updates are related to federal income tax withholding elections and annual income tax reporting. The two advancements will reduce manual data entry and allow paperless/electronic delivery of tax forms. Additionally, feedback is being solicited for the directory service automation and working groups are exploring time and leave reporting as well as streamlining the on-boarding/off-boarding process for students, staff, and faculty.

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The Carnegie Classification is a national framework for categorizing universities in the United States. UAF has consistently been classified as an R2 university, a distinction held by about 7% of universities nationally. Reviews are conducted every three years. UAF's upcoming opportunities to achieve R1 status are 2027, based on our FY24-FY26 performance, and 2030, based on our FY27-FY29 performance. Since the last Board of Regents meeting, UAF has continued to distribute funding to support PhD completion, facilitated a R1 Strategy workshop, and developed additional outreach materials. The attached document provides additional information.

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This priority strategy is continuing to make good progress. Since the last Board meeting, the final round of docuseries videos has been shot, the campaign has received multiple additional awards, and the Office of Public Affairs has explored ways to leverage the campaign's success beyond the end of FY25. The attached document provides additional information.

As part of the Rasmuson Foundation's annual grantmakers tour of Alaska, President Pitney highlighted UA's arctic expertise and community partnerships for representatives of national foundations with interest in supporting Alaska programs. In addition to serving as a president's professor, Larry Hinzman began m

Voting in Favor: Dale G Anderson, Seth Church, Stephen Colligan, JoeyBCrum, Paulaaharrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

RATIONALE/RECOMMENDATION

In 2022, the Board adopted a Tuition and Student Fees policy (P05.10) establishing their tuition-setting philosophy. As part of the Board's tuition policy, additional differentiation based on the considerations of optimizing enrollment and revenue and mission alignment may also be considered by the universities.

For AY2025, no changes are proposed for any tuition rates over those from AY2024. The following tables show the approved AY2025 and proposed academic y



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Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

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Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE AND RECOMMENDATION

President Pitney and Vice President of University Relations Rizk led a discussion on UA's Proposed FY26 Operating Budget. The operating budget discussion during this meeting will provide the board with the context and guiding principles for the proposed FY26 operating budget.

D. Approval of the FY26 Capital Budget Request

Motion to Amend the FY26 Capital Budget

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Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

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Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

Regents' Policy 05.12.060 states: A. Annually, within the capital budget process, each university will prepare and update a long-range capital plan proposal. The university capital plan proposals will be consolidated into a systemwide long-range capital plan in accordance with procedures established by the system office chief finance officer and presented to the board for review and comments prior to board approval. Full identification of annual cost impacts shall be identified prior to a project being included in the long-range plan. B. The long-range capital plans shall be reviewed and updated annually as part of the capital and operating budget submission process."

RATIONALE AND RECOMMENDATION

President Pitney and Vice President of University Relations Rizk led a discussion on UA/ R

and Deferred Maintenance Strategy.

\*E. Approval of the Supplemental FY25 Operating Budget Request (added)

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Motion by Mary K Hughes, second by Karen Perdue.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

POLICY CITATION

Regents' Policy

plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the Legislature."

#### RATIONALE AND RECOMMENDATION

In FY24, UA's year-end budget exceeded its overall budgeted receipt authority by \$28.4M, this is approximately 3% of UA's total revenue, excluding duplicated (UA I/A & CIP) and one-time fund categories. Three categories of earned revenue had excess receipt authority of \$4.1M while, in the University Receipt Authority Category revenue/spend exceeded authority by \$32.5M. Therefore, UA requested a FY24 ratification of University Receipt Authority from the Governor's Office of Management and Budget.

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### A. Academic and Student Affairs Committee

In addition to the action items, the committee received an update on the Alaska College of Education Consortium apprenticeship and academic plan, the academic program review, the academic program planning process and the program action request form, a review of the online degree programs, and received written reports on enrollment and the student information system modernization. (video timestamp 2:58:18)

### B. Ad Hoc Committee for Recruitment, Retention, and Graduation

The committee discussed international student enrollment and recruitment, received an update from EAB,



Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

## B. Academic and Student Affairs - Items from November 7, 2024

### 1. Approval of a Revision to Regents' Policy 10.02.040-Academic Unit Establishment, Major Revision, and Elimination

#### PASSED

"The Board of Regents approves the revisions to Regents' Policy 10.02.040 - Academic Unit Establishment, Major Revision, and Elimination, removing the Interior Alaska Campus at the University of Alaska Fairbanks from Regents' Policy to create flexibility for the university's programs to better meet the region's needs. This motion is effective November 8, 2024."

### 2. Approval of the Alaska College of Education Biennial Senate Bill 241 Report

#### PASSED

"The Board of Regents authorizes the Chair of the Academic and Student Affairs Committee to approve the final Alaska's University for Alaska's Schools (Senate Bill 241) report to the 34th Alaska State Legislature on teacher preparation, retention, and recruitment in accordance with AS 14.40.190(b), which will include the Academic and Student Affairs Committee's November 7, 2024 revisions. This motion is effective November 8, 2024."

## C. Audit and Finance Committee - Items from November 7, 2024

### 1. Adoption of the FY24 Audited UA Financial Statements

#### PASSED

"The Board of Regents adopts the audited financial statements of the University of Alaska for the year ended June 30, 2024, as presented. This motion is effective November 8, 2024."

### 2. Adoption of the FY24 Audited Financial Statements for the Education Trust of Alaska

#### PASSED

"The Board of Regents adopts the audited financial statements of the Education Trust of Alaska for the year ended June 30, 2024, as presented. This motion is effective November 8, 2024."

## D. Facilities and Land Management Committee - Item from November 7, 2024

### 1. Approval of the University of Alaska Fairbanks 2024 Troth Yeddha' Campus Master Plan Amendment

#### PASSED

"The Board of Regents approves the University of Alaska Fairbanks 2024 Troth Yeddha' Campus Master Plan Amendments for housing, research, and student recruitment and engagement as presented. This amendment will be incorporated in the existing 2020 UAF Troth Yeddha' Campus Master Plan. This motion is effective November 8, 2024."

## E. Approval of Minutes - Regular Meeting of September 5-6, 2024

#### PASSED

"The Board of Regents approves the minutes of its regular meeting of September 5-6, 2024 as presented. This motion is effective November 8, 2024."

## F. Approval of Minutes - Special Meeting of October 1, 2024

#### PASSED

"The Board of Regents approves the minutes of its special meeting of October 1, 2024 as presented. This motion is effective November 8, 2024."

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## A. Approval of a Resolution of Appreciation for Mary K. Hughes

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Motion by Scott Jepsen, second by Joey Crum.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi

Abstain: Mary K Hughes

WHEREAS, Mary K. Hughes has served with unprecedented dedication and distinction as a member of the Board of Regents of the University of Alaska since 2002; and

WHEREAS, Mary K. Hughes was appointed to the Board of Regents by Governor Knowles in 2002 and affirmed by Governor Murkowski in 2003; she was re-appointed to an eight-year term by Governor Palin in 2009 and re-appointed to a second eight-year term by Governor Walker in 2017; and

WHEREAS, Mary K. Hughes has held numerous leadership positions on the board, including serving as its Chair from 2005 to 2008, as Vice Chair from 2002 to 2005, and as Chair of the Human Resources, Planning & Development Committee, and as Vice Chair of the Facilities and Land Management Committee; she was also as the first Chair of the Governance Committee, established by the board in 2019; and

WHEREAS, Mary K. Hughes frequently shared personal recollections from her time as a University of Alaska student and often reflected on friendships and connections with members of the broader university community during regent meetings and public testimony, demonstrating a remarkable closeness to the matters at hand; and

WHEREAS, Mary K. Hughes has been a member of the University of Alaska Foundation Board of Directors since 1990, both as an elected member and an appointed regent; and

WHEREAS, Mary K. Hughes' professional career spanned both the public and private sector, serving as a partner in the Alaskan law firm of Hughes, Thorsness, Gantz, Powell, and Brundin from 1974 to 1994, Municipal Attorney for the Municipality of Anchorage from 1995 to 2000; and Alaska State Director for U.S. Senator Lisa Murkowski from 2005 to 2008; and

WHEREAS, Mary K. Hughes served as Chief Administrative Officer for Lisa Murkowski for the U.S. Senate from 2003 to 2013 and Alaska State Co-Chair with Byron Mallot for the Senator's historic write-in campaign in 2010; and

WHEREAS, Mary K. Hughes also is a former chair and director of the Alaska Humanities Forum and an ex-officio director and former chair of the Anchorage Economic Development Corporation, has

er:  
WHEREAS, Hughes, knew at an early age she was to follow in her father's footsteps and become an Alaskan lawyer;  
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WHEREAS, Wey% Hughes graduated cum laude from the University of



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February 20, 2025 February 21, 2025	Committees & Full Board Meetings - Kenai River Campus Full Board Meeting - Kenai River Campus
May 21, 2025 May 22, 2025	Committees & Full Board Meetings - Fairbanks Full Board Meeting - Fairbanks
September 4, 2025 September 5, 2025	Committees & Full Board Meetings - Juneau Full Board Meeting - Juneau
November 6, 2025 November 7, 2025	Committees & Full Board Meetings - Anchorage Full Board Meeting - Anchorage
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February 19, 2026 February 20, 2026	Committees & Full Board Meetings - TBD Full Board Meeting - TBD
May 20, 2026 May 21, 2026	Committees & Full Board Meetings - Anchorage Full Board Meeting - Anchorage
September 10, 2026 September 11, 2026	Committees & Full Board Meetings - Juneau Full Board Meeting - Juneau
November 5, 2026 November 6, 2026	Committees & Full Board Meetings - Fairbanks Full Board Meeting - Fairbanks

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A. Chair

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Motion by Paula Harrison, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, Seth Church, Stephen Colligan, Joey Crum, Paula Harrison, Mary K Hughes, Scott Jepsen, Dennis L Michel, Karen Perdue, Ralph Seekins, Albiona Selimi











Douglas Cost, UAF associate professor, stated support for UNAC negotiations and advocated for fair and equitable faculty pay raises.

Tiffany Creet, Anchorage, stated concern for the Tier 3 vesting options and said there is a need to incentivize long-term employees and to attract and retain employees.

Katie Bender, Anchorage, stated support for Sea